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- APPOINT A DIRECTOR TO
- (3) PROPOSED AUTHORIZATION OF
- REPURCHASE H S
- NOTICE OF ANNUAL GENERAL MEETING OF H SHARES CLASS
- AND
- (6) NOTICE OF DOMESTIC SHARES CL

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DEFINITIONS

- “**Wangjiang**” means the company whose name in Chinese characters is “**王江**” and whose name in English characters is “**Wangjiang**”;
- ▲ **A** means the company whose name in Chinese characters is “**安**” and whose name in English characters is “**A**”, established in accordance with the laws of the People's Republic of China, with its registered office at No. 1399 Changjiang Road, Dalian City, Liaoning Province, and its business hours from 9:00 a.m. to 5:00 p.m. on each business day, 24 hours a day in 2024;
- ▲ **A** and **A**’s subsidiaries mean the company whose name in Chinese characters is “**安**” (including its subsidiaries);
- ▲ **A**’s subsidiaries mean the company whose name in Chinese characters is “**安**”;
- ▲ **B** means the company whose name in Chinese characters is “**北**”;
- ▲ **Company** (“**公司**”) means the company whose name in Chinese characters is “**公司**”;
- ▲ **C** means the company whose name in Chinese characters is “**中**”, established in accordance with the laws of the People's Republic of China, with its registered office at No. 1133 Changjiang Road, Dalian City, Liaoning Province, and its business hours from 9:00 a.m. to 5:00 p.m. on each business day, 24 hours a day in 2024;
- ▲ **Company** (“**公司**”) means the company whose name in Chinese characters is “**公司**”;
- ▲ **D** means the company whose name in Chinese characters is “**大**”;
- ▲ **D**’s subsidiaries (“**公司**”) means the company whose name in Chinese characters is “**大**” and whose name in English characters is “**D**”, established in accordance with the laws of the People's Republic of China, with its registered office at No. B100 Changjiang Road, Dalian City, Liaoning Province, and its business hours from 9:00 a.m. to 5:00 p.m. on each business day, 24 hours a day in 2024;
- ▲ **D**’s subsidiaries (“**公司**”) means the company whose name in Chinese characters is “**大**”;
- ▲ **D**’s subsidiaries (“**公司**”) means the company whose name in Chinese characters is “**大**” and whose name in English characters is “**D**”, established in accordance with the laws of the People's Republic of China, with its registered office at No. 1399 Changjiang Road, Dalian City, Liaoning Province, and its business hours from 9:00 a.m. to 5:00 p.m. on each business day, 24 hours a day in 2024;
- ▲ **Group** means the company whose name in Chinese characters is “**哈爾濱電氣集團有限公司**”, whose name in English characters is “**Harbin Electric Group Co., Ltd.**”, established in accordance with the laws of the People's Republic of China, with its registered office at No. 1399 Changjiang Road, Dalian City, Liaoning Province, and its business hours from 9:00 a.m. to 5:00 p.m. on each business day, 24 hours a day in 2024;

LETTER FROM THE BOARD

III. AUTHORIZATION TO APPOINT A DIRECTOR TO FILL CASUAL VACANCY

A. The Board, the Committee will have the authority to appoint a director to fill a casual vacancy in the Board, the Committee. B. The Board, the Committee will have the authority to appoint a director to fill a casual vacancy in the Board, the Committee. C. The Board, the Committee will have the authority to appoint a director to fill a casual vacancy in the Board, the Committee. D. The Board, the Committee will have the authority to appoint a director to fill a casual vacancy in the Board, the Committee. A. 83. The Board, the Committee will have the authority to appoint a director to fill a casual vacancy in the Board, the Committee. C. The Board, the Committee will have the authority to appoint a director to fill a casual vacancy in the Board, the Committee.

IV. AUTHORIZATION OF GENERAL MANDATE TO REPURCHASE H SHARES

C. The Board, the Committee will have the authority to repurchase H shares of the Company. A. The Board, the Committee will have the authority to repurchase H shares of the Company. D. The Board, the Committee will have the authority to repurchase H shares of the Company. C. The Board, the Committee will have the authority to repurchase H shares of the Company. (i) The Board, the Committee will have the authority to repurchase H shares of the Company. B. The Board, the Committee will have the authority to repurchase H shares of the Company. 10%. The Board, the Committee will have the authority to repurchase H shares of the Company. C. The Board, the Committee will have the authority to repurchase H shares of the Company. 12%. The Board, the Committee will have the authority to repurchase H shares of the Company. A. The Board, the Committee will have the authority to repurchase H shares of the Company. The Board, the Committee will have the authority to repurchase H shares of the Company. (i) The Board, the Committee will have the authority to repurchase H shares of the Company. B. The Board, the Committee will have the authority to repurchase H shares of the Company. The Board, the Committee will have the authority to repurchase H shares of the Company. (i) The Board, the Committee will have the authority to repurchase H shares of the Company. A. 16. The Board, the Committee will have the authority to repurchase H shares of the Company. C. The Board, the Committee will have the authority to repurchase H shares of the Company.

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LETTER FROM THE BOARD

V. AGM, H SHARES CLASS MEETING AND DOMESTIC SHARES CLASS MEETING

The Annual General Meeting (AGM) of the Company will be held on Wednesday, 24 October 2024, at 9:00 a.m. (GMT+8) at the Company's registered office, 1399 Cantonment Road, Singapore. The AGM will be held in a hybrid format, with a physical meeting at the registered office and a virtual meeting accessible via a live webcast. The virtual meeting will be accessible from 9:30 a.m. (GMT+8) to 10:00 a.m. (GMT+8) on the same day. The AGM will be held in English. The AGM will be held at the registered office, 1399 Cantonment Road, Singapore. The AGM will be held at the registered office, 1399 Cantonment Road, Singapore. The AGM will be held at the registered office, 1399 Cantonment Road, Singapore.

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LETTER FROM THE BOARD

The Board of Directors of the University of the State of New York (the Board) has reviewed the report of the State Education Department (SED) regarding the performance of the State Education Office (SEO) for the fiscal year ending June 30, 2024. The Board has also reviewed the report of the State Education Office regarding the performance of the State Education Department for the fiscal year ending June 30, 2024. The Board has also reviewed the report of the State Education Office regarding the performance of the State Education Department for the fiscal year ending June 30, 2024. The Board has also reviewed the report of the State Education Office regarding the performance of the State Education Department for the fiscal year ending June 30, 2024.

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VI. RECOMMENDATION

The Board recommends that the State Education Office be held responsible for the performance of the State Education Department for the fiscal year ending June 30, 2024. The Board also recommends that the State Education Office be held responsible for the performance of the State Education Department for the fiscal year ending June 30, 2024.

LETTER FROM THE BOARD

VII. RESPONSIBILITY STATEMENT

The Board of Directors of the Company is responsible for the preparation and fair presentation of the financial statements in accordance with the applicable financial reporting framework. The Board also has the responsibility for ensuring that the Company's financial reporting process is designed to provide reliable financial information to the shareholders and other stakeholders. The Board is also responsible for the overall financial health and performance of the Company.

Chairman of the Board
Ha bi Elec ic C a Li i ed
Ai Li-g
C

THE BIOGRAPHY OF EXECUTIVE DIRECTOR ELIGIBLE FOR RE-ELECTION AT THE AGM IS SET OUT BELOW:

Mr. M. H. H. (Mr. H. H. H.), born in 1965, is a Chinese national and holds a Bachelor's degree in Mechanical Engineering from Tsinghua University, Beijing, China. He has worked for various companies in the power and electrical equipment industry, including Eastern Electric Equipment Company (東方電站成套設備公司), China Eastern Electric Group Import and Export Company (中國東方電氣集團進出口公司), China Eastern Electric Group Limited (中國東方電氣集團有限公司), and Dongfang Electric Corporation (東方電氣股份有限公司). From 2000 to 2007, he served as the General Manager of Eastern Electric Equipment Company. From 2007 to 2008, he served as the General Manager of China Eastern Electric Group Import and Export Company. From 2008 to 2021, he served as the General Manager of China Eastern Electric Group Limited. From 2009 to 2021, he served as the General Manager of Eastern Electric Corporation. From 2017 to 2019, he served as the General Manager of Eastern Electric Corporation. From 2021 to 2023, he served as the General Manager of Dongfeng Motor Group Limited (東風汽車集團有限公司). From 2021 to 2023, he served as the General Manager of Dongfeng Motor Group Corporation (東風汽車集團股份有限公司). From 2023, he served as the General Manager of Dongfeng Motor Group Corporation. From 2023, he served as the General Manager of Dongfeng Motor Group Corporation. From 2023, he served as the General Manager of Dongfeng Motor Group Corporation.

Mr. H. H. H. is a Chinese national and holds a Bachelor's degree in Mechanical Engineering from Tsinghua University, Beijing, China. He has worked for various companies in the power and electrical equipment industry, including Eastern Electric Equipment Company (東方電站成套設備公司), China Eastern Electric Group Import and Export Company (中國東方電氣集團進出口公司), China Eastern Electric Group Limited (中國東方電氣集團有限公司), and Dongfang Electric Corporation (東方電氣股份有限公司). From 2000 to 2007, he served as the General Manager of Eastern Electric Equipment Company. From 2007 to 2008, he served as the General Manager of China Eastern Electric Group Import and Export Company. From 2008 to 2021, he served as the General Manager of China Eastern Electric Group Limited. From 2009 to 2021, he served as the General Manager of Eastern Electric Corporation. From 2017 to 2019, he served as the General Manager of Eastern Electric Corporation. From 2021 to 2023, he served as the General Manager of Dongfeng Motor Group Limited (東風汽車集團有限公司). From 2021 to 2023, he served as the General Manager of Dongfeng Motor Group Corporation (東風汽車集團股份有限公司). From 2023, he served as the General Manager of Dongfeng Motor Group Corporation. From 2023, he served as the General Manager of Dongfeng Motor Group Corporation. From 2023, he served as the General Manager of Dongfeng Motor Group Corporation.

THE BIOGRAPHY OF INDEPENDENT NON-EXECUTIVE DIRECTOR ELIGIBLE FOR RE-ELECTION AT THE AGM IS SET OUT BELOW:

Mr. M. Paul, born 1965, was appointed as an Independent Non-Executive Director of the Company on 17 July 2022. Mr. Paul is currently a Director of China Communications Asset Management Limited (中國融通資產管理集團有限公司) and a Director of China Nuclear Industry General Corporation Limited (中國核工業總公司), a Director of China Nuclear Industry Group Limited (中國核工業集團公司) (CNNC), a Director of China National Uranium Industry Corporation Limited (中國寶原工貿公司), a Director of China Nuclear Instrumentation and Equipment General Corporation Limited (中國核儀器設備總公司), a Director of China Zhongnuclear Uranium Assets Holding Company Limited (中國中核寶原資產控股公司), a Director of China Nuclear Technology Information and Economic Research Institute (中國核科技信息與經濟研究院), a Director of China Nuclear Strategic Planning Research General Institute Limited (中核戰略規劃研究總院有限公司) and a Director of China Nuclear Technology Information and Economic Research Institute (中核蘇閩科技實業股份有限公司) from 2010 to 2016. Mr. Paul was also a Director of China Nuclear Technology Information and Economic Research Institute (中國鋼研科技集團有限公司) from 2022 to 2023. Mr. Paul was also a Director of China Nuclear Technology Information and Economic Research Institute (中國鋼研科技集團有限公司) from 2022 to 2023. Mr. Paul was also a Director of China Nuclear Technology Information and Economic Research Institute (中國鋼研科技集團有限公司) from 2022 to 2023.

Mr. Paul is currently a Director of China Communications Asset Management Limited (中國融通資產管理集團有限公司) and a Director of China Nuclear Industry General Corporation Limited (中國核工業總公司), a Director of China Nuclear Industry Group Limited (中國核工業集團公司) (CNNC), a Director of China National Uranium Industry Corporation Limited (中國寶原工貿公司), a Director of China Nuclear Instrumentation and Equipment General Corporation Limited (中國核儀器設備總公司), a Director of China Zhongnuclear Uranium Assets Holding Company Limited (中國中核寶原資產控股公司), a Director of China Nuclear Technology Information and Economic Research Institute (中國核科技信息與經濟研究院), a Director of China Nuclear Strategic Planning Research General Institute Limited (中核戰略規劃研究總院有限公司) and a Director of China Nuclear Technology Information and Economic Research Institute (中核蘇閩科技實業股份有限公司) from 2010 to 2016. Mr. Paul was also a Director of China Nuclear Technology Information and Economic Research Institute (中國鋼研科技集團有限公司) from 2022 to 2023. Mr. Paul was also a Director of China Nuclear Technology Information and Economic Research Institute (中國鋼研科技集團有限公司) from 2022 to 2023. Mr. Paul was also a Director of China Nuclear Technology Information and Economic Research Institute (中國鋼研科技集團有限公司) from 2022 to 2023.

10.06(1)(c) of the Act. C. D. D. D.

EXERCISE OF THE REPURCHASE MANDATE

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D. C. w.

REASONS FOR AND BENEFITS OF REPURCHASE OF H SHARES

B. C. C. w.

FUNDING OF REPURCHASE OF H SHARES

B. C. A. C. C. C.

The Board of Directors of the Company (the "Board") has resolved to authorize the Company to repurchase up to 10% of the total number of shares of the Company's common stock outstanding as of December 31, 2023.

The Board has also authorized the Company to enter into a share repurchase agreement with a broker-dealer, which may include the use of a tender offer process, to repurchase up to 10% of the total number of shares of the Company's common stock outstanding as of December 31, 2023.

DISCLOSURE OF INTERESTS

The Board of Directors of the Company (the "Board") has resolved to authorize the Company to repurchase up to 10% of the total number of shares of the Company's common stock outstanding as of December 31, 2023.

The Board has also authorized the Company to enter into a share repurchase agreement with a broker-dealer, which may include the use of a tender offer process, to repurchase up to 10% of the total number of shares of the Company's common stock outstanding as of December 31, 2023.

H SHARES REPURCHASE MADE BY THE COMPANY

The Board of Directors of the Company (the "Board") has resolved to authorize the Company to repurchase up to 10% of the total number of shares of the Company's common stock outstanding as of December 31, 2023.

EFFECT OF TAKEOVERS CODES

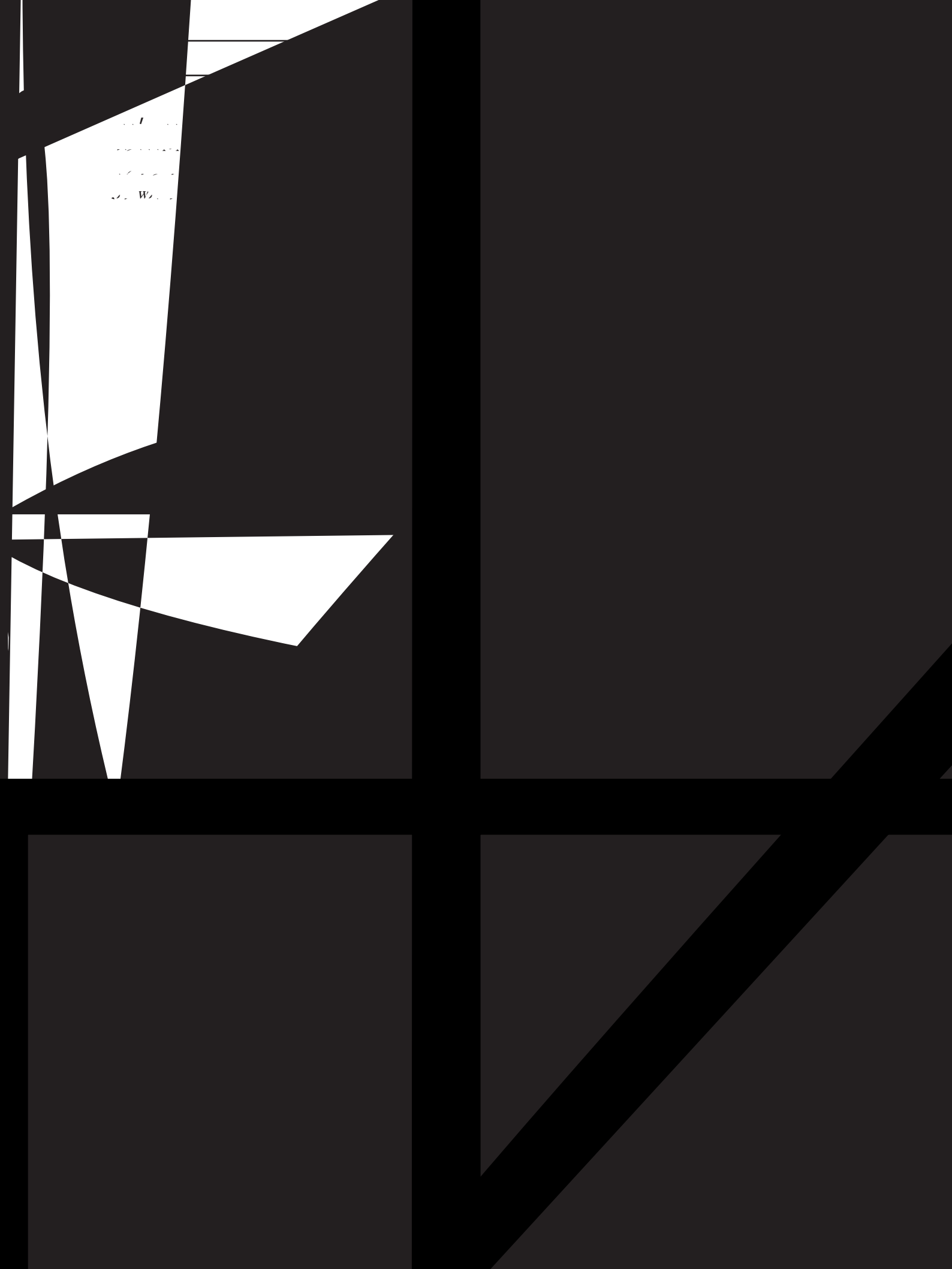
The Board of Directors of the Company (the "Board") has resolved to authorize the Company to repurchase up to 10% of the total number of shares of the Company's common stock outstanding as of December 31, 2023.

As of the end of the reporting period, the Company's share capital was 1,560,705,000 shares, of which the Company held 69.79% of the shares. The Company's share capital was 608,013,900 shares, of which the Company held 50% of the shares. The Company's share capital was 2,168,718,900 shares, of which the Company held 71.96% of the shares. The Company's share capital was 26,000,000 shares, of which the Company held 100% of the shares.

H SHARES MARKET PRICES

The following table shows the high and low closing prices of the Company's H shares on the Hong Kong Stock Exchange Limited during the reporting period.

Time	Trading price	
	High (HK\$)	Low (HK\$)
2023		
January	3.99	3.45
February	3.70	2.93
March	3.35	2.73
April	3.48	3.00
May	3.19	2.37
June	2.77	2.28
July	2.75	2.22
August	2.50	2.10
September	2.11	1.92
2024		
January	2.56	1.77
February	2.48	2.05
March	2.83	2.31
April (including the period of the Company's share repurchase)	2.61	2.13



NOTICE OF AGM

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SPECIAL RESOLUTIONS

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9. ... B. ... f. ... 10% ... f. C. ... f. ... 12 ... f. A. ... f. ... w. ... ;
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23 A , 2024

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NOTICE OF H SHARES CLASS MEETING

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NOTICE OF H SHARES CLASS MEETING

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23 A , 2024

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5. *[Faint, illegible text]* w *[Faint, illegible text]* w *[Faint, illegible text]* C *[Faint, illegible text]*

NOTICE OF DOMESTIC SHARES CLASS MEETING

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